## **Personal Statement (Statement of Purpose and Objectives)** for applicants to the nonresidential, Master in Health Care Management program for physician and dental executives:

In 1,250 words or less please answer the following questions. If you have any questions about the essay requirements, please direct them to Colin Fleming at 617-432-7075.

- 1. In one paragraph or less briefly describe the organization where you are employed in terms of its purpose, its services and client population, and its scope of operation (state, county, etc., if relevant). Also provide several relevant measures of its size (e.g., annual budget and revenues; number of employees or full-time equivalents; patients or beds; and number of years in existence if less than five years old).
- 2. In one paragraph describe your role in the organization, including title/position of groups or individuals to whom you report; current responsibilities; number and types of individuals you supervise; size of budget(s) you control; and names of principal committees on which you sit.
- 3. Summarize your career development, describe the broad areas of endeavor in which you have engaged, and distinguish between clinically-oriented activities (e.g., teaching, research, practice) and leadership activities.
- 4. With reference to your present and future responsibilities and development, describe what you are primarily interested in learning as a result of participating in the program. Please note subject areas in which you are well versed and those in which you feel you need improvement.
- 5. Consider a professional project where you were responsible for design and/or implementation, and the project was successful. Describe what you learned from this experience and how it influenced you as a leader.
- 6. Consider a professional project where you were responsible for design and/or implementation, and the project was unsuccessful or not implemented as designed. Describe what you learned from this experience and how it influenced you as a leader.